

PRM-11

THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D. C. 20505

Office of the Director

10-77-2123
8 MAR 1977

MEMORANDUM FOR: Secretary of State
Secretary of Defense
Chairman, Joint Chiefs of Staff
Assistant to the President for National
Security

FROM : Admiral Stansfield Turner, USN
Director of Central Intelligence-Designate

SUBJECT : PRM/NSC-11 Study of the DCI's Role (Task 2)

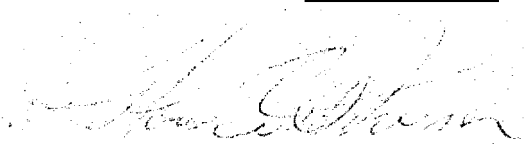
1. In Presidential Review Memorandum/NSC-11 (Task 2), the President directed that I form a subcommittee of the SCC to accomplish a thorough study of the DCI's responsibilities and powers. Since this is to be a contribution to a larger effort due on 1 June, the study shall have to be completed by 15 April.

2. Please designate as soon as possible a senior representative of your office to participate in this subcommittee, the major task of which will be to advise and review the efforts of a drafting group to be assembled shortly.

3. The press of time indicates that a small subcommittee would be the most efficient means to accomplish this review. Other agencies vitally interested in the role of the DCI will have the opportunity to comment on this review when it is submitted to the full SCC. To assure that the study is sound and balanced, I shall want to hear informally from numerous senior officials subordinate to you who are knowledgeable on intelligence structures and functions. I trust I may count on their candid counsel in this effort.

4. A tentative outline of a report responsive to this task is attached; it may serve as initial terms of reference. I shall convene a meeting of the subcommittee on 14 March.

[redacted] Intelligence Community Staff [redacted],
is coordinating this action.


Stansfield Turner
Admiral, USN

Attachment:
Tentative Outline

Distribution:

- 1 - Each Addressee, w/att
- 1 - ER, w/att
- 1 - DCI-Designate, w/att
- 1 - IC Registry, w/att
- 1 - D/DCI/IC, w/att
- 1 - D/OPEI Chrono, w/att
- 1 - C/OPEI/PAID, w/att
- 1 - EA-D/OPEI, w/att
- 1 - D/OPEI PRM-11, w/att

25X1

D/OPEI/ICS: (3/7/77)

OUTLINE

PRM 11 - Part 2

I. Introduction

- A. Historical Retrospect
- B. Relationship of management, structure, and performance
- C. What the country seems to want out of intelligence management
- D. The need to balance DCI responsibilities and authorities

II. DCI Responsibilities and Authorities

A. Head of CIA

- Production
- Collection
- R&D Activities
- Covert actions

B. President's Foreign Intelligence Advisor

- Protection of sources and methods
- Effective intelligence vs proprieties
- Congress (except on programs and budgets)

C. Producer of National Intelligence

- Apprehension of user needs
- Timeliness and quality of products

D. Manager of the Community

- Collection tasking
- NFIP and Budget
- Congress (re NFIP)

III. Community Management Problems Affecting the Role of the DCI and DCI Relations with Other Agencies and Departments

A. Management of Intelligence Programs and Budgets

- Planning, programming, budgeting
- Intelligence-related activities and national-tactical issues
- Authority and responsibilities

B. Management of Collection, Processing, Production

- Determining consumer needs and priorities
- The Community planning system (DCI Perspectives, DCID 1/2, etc.)
- Requirements, tasking, operational controls
- Producing national intelligence
- Departmental product needs
- Net assessment
- I&W, crisis support, wartime functions
- Compartmentation
- Performance evaluation

IV. Community Management Mechanisms and Their Adequacy

- A. NFIB
- B. NIOs
- C. DCI Committees
- D. IC Staff
- E. CIA elements of "common concern"
- F. PRC (CFI)
- G. SSC (OAG)

V. Criteria For Improvement and Possible Options